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For historical financial numbers, readers are advised to refer to the financial statements approved by the Board of Directors of the Company, as appearing in the Annual Reports and quarterly Stock Exchange filings. The financial numbers in this presentation are from financial statements prepared and reported under Indian GAAP. Financial ratios have been calculated based on customary definitions.

KEY EVENTS till date in FY25





Setting up AURIC-1 project in Chh. Sambhajinagar, focused on machined castings for 4W and non-auto applications.

Expanding Chakan plant for Aluminium castings with high-end machining, primarily for 4W applications.



Increased Chakan Alloy wheel capacity from 4.5 to 5.5 mn wheels p.a.

Setting up AURIC-2, a greenfield project for Alloy wheels in Chh. Sambhajinagar with a capacity of 4.3 mn wheels p.a, nearly doubling our Alloy wheel capacity.



The SMT plant, commissioned in Feb 24, commenced production of an improved design BMS after due validations from the OEM in May 2024 and ramped up production from Sep 2024.

The plant is running to capacity. With planned production of other BMS models, MCU, ABS and other electronics, existing building would house additional lines.



Adding capacities in Waluj and Narsapura to service a large order for scooter front forks from a Japanese OEM. SOP in Jan-25.

Expansion in Waluj/Pantnagar for e2W, e3W, petrol, and CNG motorcycle models of an Indian OEM. Production for e3W & CNG motorcycle commenced; production for e2W likely in Q4FY25.

ENDURANCE Rapid addition to Alloy Wheels capacity Complete Solutions 2W AW penetration **FY21 FY23 FY24 FY22** in India 77% 81% 84% 85% Q2FY25 9.8 AW CAPACITY (MN/ANNUM) * Post commissioning Aug-24 of new plant at Chh. Jan-24 Nov-22 Oct-22 5.5 Sambhajinagar 4.8 Mar-22 4.5 3.9 3.0 Mar-22 Oct-22 Nov-22 Oct-25* Jan-24 Aug-24 Serving 2 To serve existing customers, Now serving 4 motorcycle OEMs, and operating motorcycle and 3 new OEMs including close to full capacity utilization.

 Chakan: Q2FY25 reached 5.5m p.a. (grew from 3.0m p.a by acquiring adjacent land)

OEMs

- <u>Chh. Sambhajinagar</u>: Greenfield site with proposed investment of ~Rs. 300 Crore, to take capacity to 9.8m p.a.
- Firm orders from key OEMs (Six of India's top seven 2W OEMs would use Endurance Alloy Wheels).

Aided by deep experience in alloy wheels production and testing, critical land bank in close proximity to key customers, smart project design, and proven project execution skills.

an EV scooter OEM

KEY EVENTS till date in FY25





Business won till date in FY25 Rs.3.73 Bn in India*, including Rs. 0.65 Bn in Maxwell. Further, won business Euro 24 Mn in Europe.



8 new patents approvals received taking the total to 90. 15 new design registrations approvals received taking the total to 57.



Production ramp up in new machining and assembly lines at Chivasso, Italy to produce transmission housings for an European OEM. Production commenced in Q4FY24 and will peak in FY26.



Stake in Maxwell raised to 61.5%.

100% acquisition of Ingenia Automation Srl, Italy in May-24.



ORDER WINS IN STANDALONE BUSINESS (RUPEES BILLION)





Order book expected to be boosted further with Rs. 22.15 bn of RFQs under discussion with various customers.

New TVS business wins for suspensions, brakes and driveshafts, taking total peak TVS business to Rs. 5.4bn.

Won Rs. 0.5bn of 4W machined casting business from global Tier 1 supplier.

New orders worth Rs. 0.3bn won from HMSI for suspension and Rs. 0.4bn won from HMSI and HMCL for brakes.

Third castings business won from Ather.

Excludes orders from Bajaj Auto. All values cited above are on expected peak per-annum basis.

^{*}Projected peak value from new orders, considering certain OEM projections not being met, or program peaking prior to FY27





Excluding BAL	FY22	FY23	FY24	H1 FY25
EV order value	Rs. 0.9 Bn	Rs. 3.8 Bn	Rs. 0.8 Bn	Rs. 1.5 Bn
As % of total orders	12%	42%	6.7%	57%

Won 8 EV programs from 5 customers in FY24, followed by 9 EV programs from 7 customers in H1FY25.

Aggregate orders won from Ather Rs. 2.7 bn and from Mahindra Rs. 0.9 bn.

Cumulative orders of Rs. 8.8bn in India EV space, including Bajaj Auto

EV suspension orders from Ather, Ampere, Bajaj Auto, Hero Electric TVS and HMSI.

> EV brakes orders from Ather, Bajaj Auto, Ampere, TVS, Mahindra and HeroMotocorp

> > Adding capacity for EV scooter and 3W castings



All values cited above are on expected peak per-annum basis.

ORDER WINS IN EUROPEAN BUSINESS



(EURO MILLION)



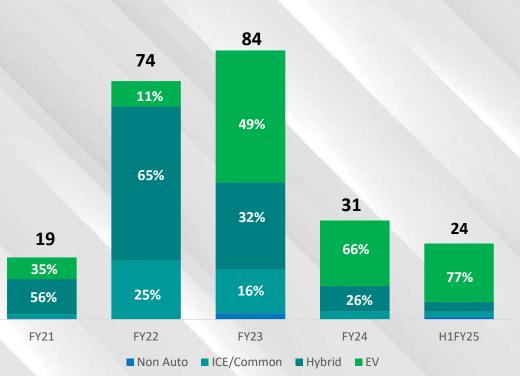
Large orders from e-axle manufacturer for BMW EVs. First specialty plastic component business won from VW. Owing to transition to EV/Hybrid in Europe, we expect reduction in future revenues from currently serviced ICE orders.

All values cited above are on expected peak per-annum basis.

^{*}Euro 199m new orders are expected to reach peak invoicing of Euro 149m, due to certain orders peaking in earlier years

EV AND HYBRID SHARE INCREASING IN EUROPE BUSINESS (EURO MILLION)





Out of Euro 232mn of cumulative orders won in the last 5 years, Euro 94mn (41%) are for EV applications and Euro 97mn (42%) for Hybrid Applications

ICE end-use, currently at ~50% of Endurance Europe revenues, is expected to reduce to 25-30% in FY28.



All values cited above are on expected peak per-annum basis





Orders booked in last 3 years: Rs. 2.8* Bn of peak annual sales

Supplied more than 150k BMS to largest customer as they ramp up to full scale production.

LOIs for Non-Automotive applications -Boats and ATVs. Peak Annual Business: ~ INR 0.11 Bn, SOP from Q1 FY26 **MA***WELL

First LOI received for a Non-BMS embedded electronics application (MCU). ~ INR 0.34 Bn, SOP from Q4 FY25

Won LOI from Govecs - large European E-2W OEM. Rs. 0.13 Bn annual revenue at peak. SOP from Q4FY25

Leads worth Rs. 1Bn being pursued

[.] All values cited above are on expected peak per-annum basis.

^{*}Above value excludes orders won where current outlook of sales is very low.



INDIA INDUSTRY FACTORS IMPACTING Q2 RESULTS



Indian Vehicle Sales (in Mn)	Q2 FY24	Q2 FY25	% Change	ETL Total Income (Rs. Mn) growth %	% change from Q2 FY19	ETL TI (Rs. Mn) Q2 FY19 growth %
Total 2W	5.49	6.21	13.1%	19.4%	-8.1%	68.0%
Motorcycles	3.67	4.08	11.3%	15.9%	-8.4%	57.7%
Scooters	1.71	1.99	16.7%	42.6%	-3.3%	158.1%
3W	0.28	0.29	4.9%	15.7%	-14.7%	33.4%
Total 4W	1.53	1.49	-2.1%	-0.4%	11.2%	56.0%
Total Vehicles	7.29	8.00	9.7%	16.8%	-5.3%	60.8%

EUROPE MACRO/INDUSTRY FACTORS IMPACTING Q2 RESULTS



EU new Car registration (in 000)	Q2 FY24	Q2 FY25	% Change	% Change from Q2 FY19
France	399	351	-12.0%	-26.1%
Germany	741	644	-13.0%	-27.7%
Italy	335	317	-5.6%	-17.7%
Spain	206	209	1.7%	-23.2%
Others	821	784	-4.4%	-19.0%
Total EU	2,502	2,306	-7.8%	-22.9%

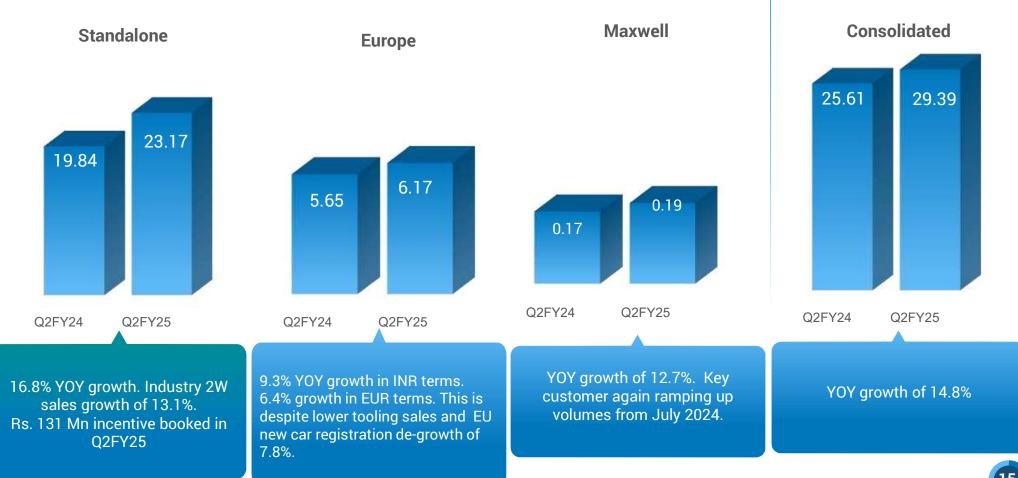
Source: National Automobile Manufacturer Associations

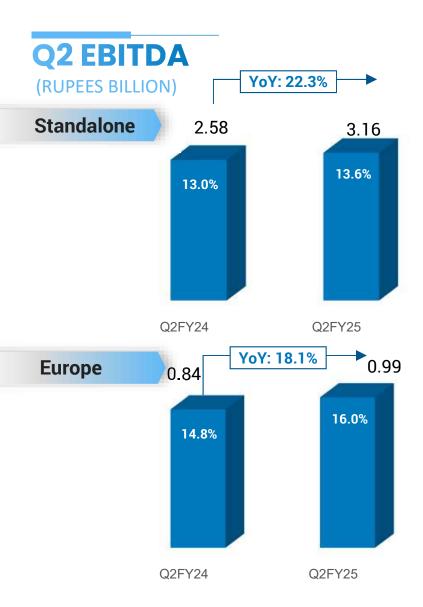
Energy Prices	Q2FY24	Q2FY25	% Change	% Change from FY21
Electricity price (PUN) – Euro / MWH	113	119	+5%	+172%
Gas -PSV - Euro cents/ cubic meter	36	38	+7%	+192%

Q2 TOTAL INCOME

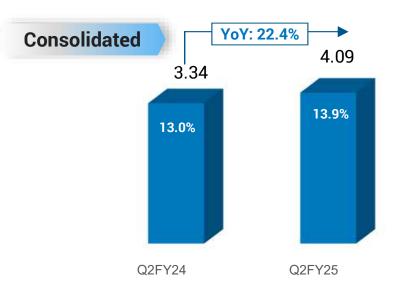


(RUPEES BILLION)









Maxwell Q2FY25 EBITDA Rs. (-)17mn vs Q2FY24 Rs. (-)43mn.

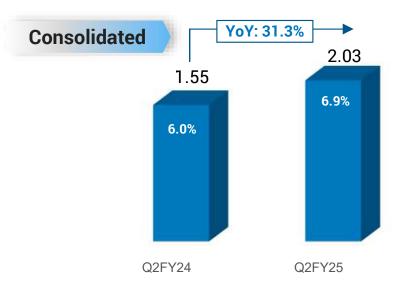
Q2 PAT



Q2FY24

Q2FY25





Maxwell Q2FY25 PAT Rs. (-)44 mn vs Q2FY24 Rs. (-)64 mn.



INDIA INDUSTRY FACTORS IMPACTING H1 RESULTS



Indian Vehicle Sales (in Mn)	H1 FY24	H1 FY25	% Change	ETL Total Income (Rs. Mn) growth %	% change from H1 FY19	ETL TI (Rs. Mn) H1 FY19 growth %
Total 2W	10.42	12.12	16.3%	20.4%	-8.8%	68.9%
Motorcycles	7.07	8.05	13.8%	17.3%	-9.1%	60.6%
Scooters	3.13	3.81	21.8%	42.6%	-4.3%	141.3%
3W	0.49	0.53	6.5%	13.7%	-18.5%	27.8%
Total 4W	2.91	2.94	1.2%	-1.7%	11.8%	50.6%
Total Vehicles	13.83	15.59	12.8%	16.5%	-5.9%	61.4%

EUROPE MACRO/INDUSTRY FACTORS IMPACTING HI RESULTS



EU new Car registration (in 000)	H1 FY24	H1 FY25	% Change	% Change from H1 FY19
France	868	821	-5.4%	-24.5%
Germany	1,471	1,421	-3.4%	-23.6%
Italy	749	751	0.3%	-19.2%
Spain	474	500	5.5%	-22.9%
Others	1,727	1,728	0.0%	-15.7%
Total EU	5,289	5,221	-1.3%	-20.6%

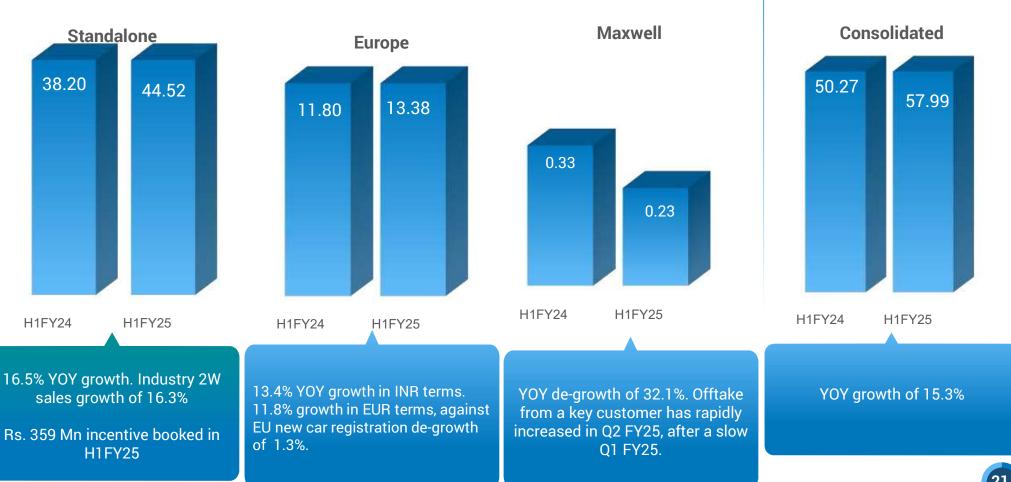
Source: National Automobile Manufacturer Associations

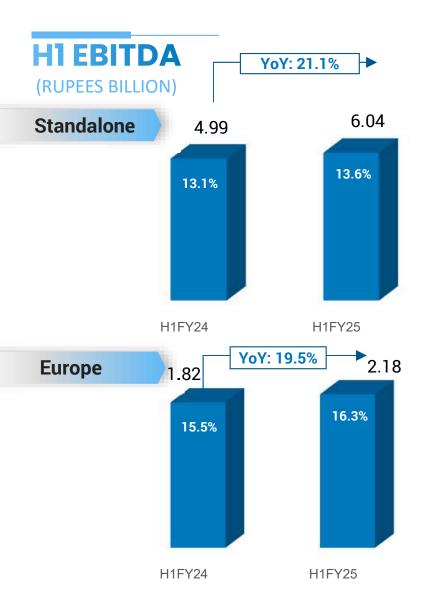
Energy Prices	H1FY24	H1FY25	% Change	% Change from FY21		
Electricity price (PUN) – Euro / MWH	114	107	-6%	+145%		
Gas -PSV - Euro cents/ cubic meter	38	36	-5%	+173%		

HI TOTAL INCOME

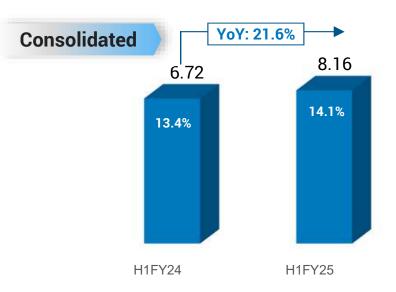


(RUPEES BILLION)



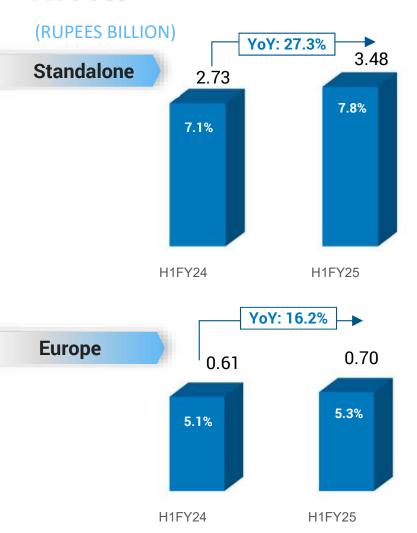




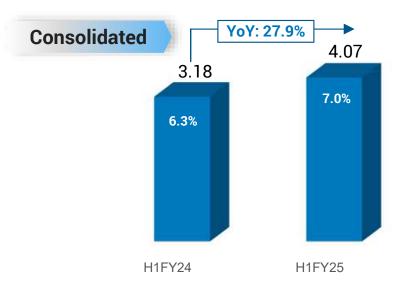


Maxwell H1FY25 EBITDA Rs. (-)59mn vs H1FY24 Rs. (-)71mn.

HI PAT



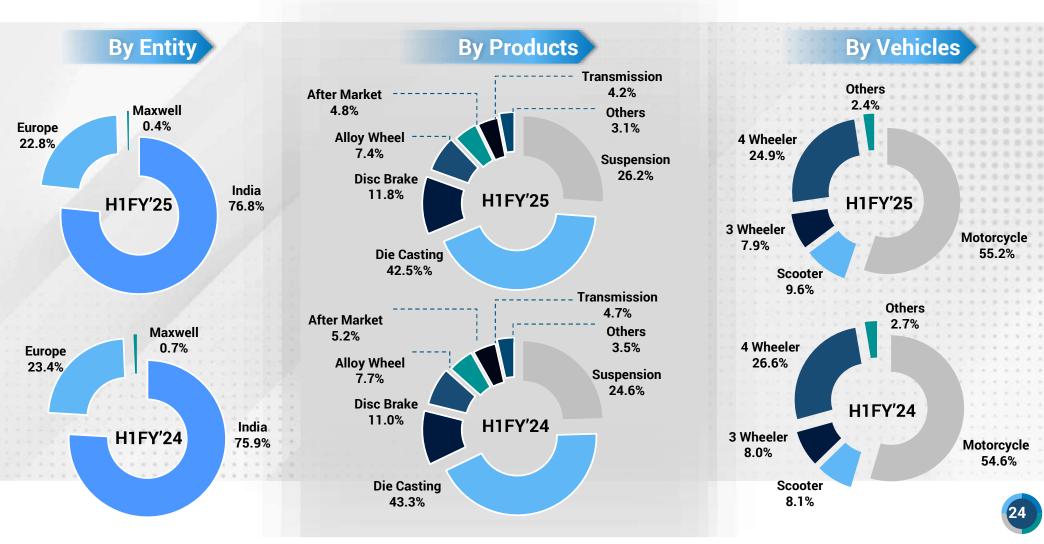


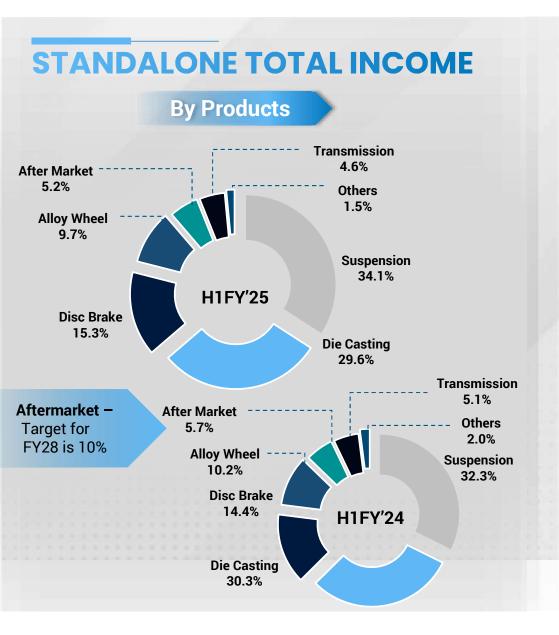


Maxwell H1FY25 PAT Rs. (-)110 mn vs H1FY24 Rs. (-)113 mn.

CONSOLIDATED TOTAL INCOME

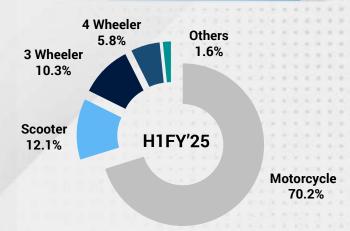


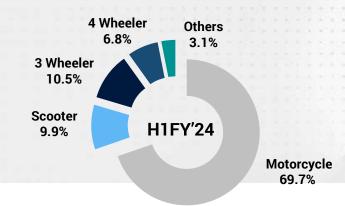












H1FY25- CAPEX



Standalone: Rs. 1951M

Expansion Capex and Dies account for >80% of total capex.

Includes capacity addition in brake assemblies, aluminium alloy wheels, aluminium casting and machining, aluminium forging, suspensions, and BMS line.

Europe: Euro 28.3M Includes 26.1M for production capacity expansion to cater to new orders from customers including VW group (including Porsche and Audi) and Stellantis

With Rs. 3.5 Bn of negative net debt, growth plans would largely be self funded.



Summary Financials - Rupees Billion

		FY24						FY25		
	Q1	Q2	H1	Q3	Q4	Full Year	Q1	Q2	H1	
Total Income										
ETL-Standalone	18.36	19.84	38.20	20.07	20.93	79.21	21.35	23.17	44.52	
Maxwell	0.16	0.17	0.33	0.19	0.11	0.63	0.03	0.19	0.23	
Europe	6.15	5.65	11.80	5.68	6.16	23.63	7.21	6.17	13.38	
Consolidated Adjustments	-	-0.06	-0.06	-0.06	-0.08	-0.20	-	-0.15	-0.15	
Consolidated	24.67	25.60	50.27	25.88	27.11	103.27	28.59	29.39	57.99	
EBITDA										
ETL-Standalone	2.41	2.58	4.99	2.45	3.12	10.56	2.88	3.16	6.04	
Maxwell	-0.03	-0.04	-0.07	-0.03	-0.01	-0.12	-0.04	-0.02	-0.06	
Europe	0.99	0.84	1.84	0.88	1.09	3.80	1.19	0.99	2.18	
Consolidated Adjustments	0.01	-0.04	-0.03	-0.03	-0.04	-0.10	0.05	-0.05	0.01	
Consolidated	3.38	3.34	6.72	3.26	4.16	14.14	4.08	4.09	8.16	
PAT										
ETL-Standalone	1.31	1.43	2.73	1.32	1.82	5.88	1.63	1.85	3.48	
Maxwell	-0.05	-0.06	-0.11	-0.05	-0.04	-0.20	-0.07	-0.04	-0.11	
Europe	0.38	0.23	0.61	0.29	0.36	1.26	0.44	0.27	0.70	
Consolidated Adjustments	0.00	-0.04	-0.04	-0.04	-0.04	-0.12	0.04	-0.04	0.00	
Consolidated	1.64	1.56	3.18	1.52	2.10	6.81	2.04	2.03	4.07	